



# General Assembly

Distr.: **PROVISIONAL**  
23 December 2008

Original: English

**Sixty-third session**  
**Fifth Committee**  
Agenda item 123  
**Human resources management**

**Draft resolution submitted by the Chairman following informal consultations**

**Human resources management**

*The General Assembly*

*Recalling* Articles 8, 97, 100 and 101 of the Charter of the United Nations,

*Recalling* also its resolutions 49/222A and B of 23 December 1994 and 20 July 1995, 51/226 of 3 April 1997, 52/219 of 22 December 1997, 52/252 of 8 September 1998, 53/221 of 7 April 1999, 55/258 of 14 June 2001, 57/305 of 15 April 2003, 58/296 of 18 June 2004, 59/266 of 23 December 2004, 60/1 of 16 September 2005, 60/260 of 8 May 2006, 61/244 of 22 December 2006, section VIII of its resolution 61/276 of 29 June 2007, section XXI of its resolution 62/238 of 22 December 2007 and 62/248 of 3 April 2008, as well as its other relevant resolutions and decisions,

*Reaffirming* that the staff of the United Nations is an invaluable asset of the Organization, and commending its contribution to furthering the purposes and principles of the United Nations,

*Paying tribute* to the memory of all staff members who have lost their lives in the service of the Organization.

*Having considered* the relevant reports on human resources management submitted to the General Assembly.<sup>1</sup>

*Having also considered* the Report of the Office of Internal Oversight Services on an in-depth evaluation of the Office of Human Resources Management<sup>2</sup>, and the report of the International Civil Service Commission for 2006.<sup>3</sup>

*Having further considered* the related reports of the Advisory Committee on Administrative and Budgetary Questions<sup>4</sup>.

<sup>1</sup> A/63/282, A/62/132, A/63/298, A/62/274, A/61/861, A/61/850, A/61/732, A/63/298, A/62/274, A/61/861, A/61/850, A/61/732, A/63/310 and Add. 1-3, A/62/315, A/63/310 and Add. 1-3, A/62/315, A/63/302, A/62/890, A/61/957A/62/186, A/61/206, A/63/301, A/62/285, A/63/208, A/62/215, A/63/285, A/61/822, A/63/189, A/62/185, A/61/1029, A/63/290 and Corr. 1A/61/823, A/63/204, A/62/845 and Add. 1 A/61/806 and Add. 1 A/61/694 and Add. 1, A/62/707 and Add. 1

<sup>2</sup> A/63/221

<sup>3</sup> A/61/30/Add. 1

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1. *Endorses* the conclusions and recommendations contained in the reports of the Advisory Committee on Administrative and Budgetary Questions<sup>4</sup> subject to the provisions of the present resolution;

## I

### Human resources management reform

1. *Emphasizes* the fundamental importance of human resources management reform in the United Nations as a contribution to the strengthening of the international civil service and recalls, in this context the reports of the International Civil Service Commission, and reaffirms its commitment to the implementation of these reforms;

2. *Stresses* the importance of a meaningful and constructive dialogue between staff and management, in particular on human resources related issues, and calls upon both parties to intensify efforts to overcome differences and to resume the consultative process;

3. *Expresses concern* over the fact that staff representatives from New York and Geneva have withdrawn from participation in the Staff Management Coordination Committee; and reiterates its call to the staff representatives from New York and Geneva and management to intensify efforts to overcome differences and to engage in a consultative process;

4. *Requests* the Secretary-General to take advantage of the existing mechanisms for conflict resolution and mediation as deemed useful and appropriate in order to facilitate renewed dialogue between staff and management;

5. *Recalls* section I, paragraphs 1 and 3 of its resolution 61/244 bearing in mind article VIII of the Staff Regulations and requests the Secretary-General to present proposals to review the staff-management mechanism for addressing human resources management issues at its sixty-fifth session, in consultation with relevant bodies;

6. *Takes note* of the report of the Office of Internal Oversight Services<sup>2</sup> concerning the in-depth evaluation of the Office of the Human Resources Management, in particular the recommendations made as set out in chapter VI of the report;

7. *Requests* the Secretary-General, taking into account paragraph 22 of the report of the Advisory Committee on Administrative and Budgetary Questions,<sup>5</sup> to ensure that measures to identify and promote future leaders have clear criteria and mechanisms for selection, and are implemented within the framework of the staff selection system with information on precise financial implications;

## II

### Contractual arrangements and harmonization of conditions of service

1. *Stresses* the need for rationalization of the current United Nations system of contractual arrangements, which lacks transparency and is complex to administer;

2. *Approves* the new contractual arrangements which would comprise three types of appointments (temporary, fixed-term and continuing), under one set of Staff Rules, effective 1 July 2009, as set out in its resolution 62/248 and subject to the provisions of the present resolution;

3. *Requests* that the Secretary-General not appoint any staff to continuing contracts before 1 January 2010 pending the General Assembly's consideration of the additional information concerning the implementation of continuing contracts;

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<sup>4</sup> A/63/7/Add.14 and A/63/526 and Corr.1

<sup>5</sup> A/63/526 and Corr.1

4. *Requests* the Secretary-General to report to the General Assembly at its sixty-fourth session on the following issues with a view to the implementation of a system of the continuing appointment regime by 1 January 2010:

- a) Rigorous and transparent procedures for granting continuing appointments to staff, including the criteria for eligibility, the relationship with disciplinary measures, and the central management of conversions;
- b) The role of, and options for, strengthening the performance appraisal system to ensure that staff members considered for continuing appointments have demonstrated the highest standards of efficiency, competence and integrity, taking into account any deliberations of the International Civil Service Commission on this issue;
- c) The financial and management implications of converting fixed-term to continuing appointments, and the possible establishment of a ceiling on the number of conversions;
- d) Analysis of the implications of the proposed continuing appointments for the system of geographical ranges;
- e) Rigorous and transparent procedures to review the performance of staff and the continuing need for functions when determining and granting the termination of an appointment of a staff member, as well as clear and firm lines of accountability, to fully ensure that granting and termination of continuing contracts is undertaken in a fair and transparent manner, with full regard to the due process and rights of staff;
- f) Options for ensuring that successful candidates from national competitive examinations and language staff are not disadvantaged by proposed changes;
- g) Analysis of the implications for Junior Professional Officers;
- h) The potential ramifications of the proposed amendment to the staff regulation 9.1.

5. *Decides* to continue to suspend until 30 June 2009 the application of the four-year limit for appointments of limited duration under the 300 series of the Staff Rules in peacekeeping operations;

6. *Authorizes* the Secretary-General, bearing in mind paragraph 10 above, to reappoint under the 100 series of the Staff Rules those mission staff whose service under 300-series contracts has reached the four-year limit by 30 June 2009, provided that their functions have been reviewed and found necessary and their performance has been confirmed as fully satisfactory;

7. *Decides* that temporary appointments are to be used to appoint staff for seasonal or peak workloads and specific short-term requirements for less than one year but could be renewed for up to one additional year when warranted by surge requirements and operational needs related to field operations and special projects with finite mandates;

8. *Decides* that staff on temporary contracts would only be eligible to receive the following benefits and allowances: post adjustment; rental subsidy; hazard pay; hardship; DSA portion of the assignment grant; leave (depending on the length of contract); home leave (per classification of duty station); and limited shipment allowance;

9. *Requests*, in this regard, the Secretary-General to provide information on the circumstances in which the renewal of a temporary appointment for up to one additional year could be granted;

10. *Decides that* the field staff serving on 300 series appointments of less than 4 years who are not performing temporary functions be given mission-specific fixed-term contracts until such time as they have gone through a competitive process subject to the review of a central review body;

11. *Decides that* staff on 100, 200 and 300 series contracts serving in locations other than peacekeeping operations and special political missions for a cumulative period of more than one year who are not

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performing temporary functions be given fixed-term contracts until such time as they have gone through a competitive process subject to the review of a central review body;

12. *Requests* the Secretary-General to present for its consideration at the first resumed part of its sixty-third session draft regulations that could implement a streamlined system of contracts;

13. *Requests* the Secretary-General to evaluate the impact of the implementation of the new system of contracts including its financial implications and to report on this matter no earlier than its sixty-seventh session;

14. *Requests* the Secretary-General to discontinue the practice of assigning staff from Headquarters to missions on a travel status basis for a period of more than three months;

15. *Recalls* section 5, paragraph 5 of its resolution 51/226, in which it requested the Secretary-General to make efforts to achieve the level of 70 per cent of permanent appointments in posts subject to geographical distribution;

16. The Secretary-General shall be encouraged, in accordance with legislative mandates, to ensure a judicious mix of career and fixed-term appointments, so as to have an appropriate balance between institutional memory, long-term commitment and independence and the ability to bring in fresh insights and expertise, and to dismiss non-performing staff;

17. *Recognizes* that an effective and credible performance appraisal system is an important element of the implementation of the new contractual arrangements;

18. *Acknowledges* the need to centrally manage the conversion from fixed term to continuing appointments on a competitive and transparent basis;

19. *Decides* to revert at its sixty-fifth session to the proposal of the Secretary-General to create a cadre of civilian career peacekeepers in light of the lessons learned from the implementation of the new arrangements for contracts and conditions of service;

20. *Stresses* that the fair and equitable implementation of new contractual arrangements will be directly linked to the effective functioning of the new system of administration of justice;

21. *Decides* that there shall be no expectations, legal or otherwise, of renewal or conversion of a fixed term contract irrespective of the length of service and requests the Secretary-General to reflect this in the rules and regulations as well as offers and letters of appointment;

22. *Decides* that, in the context of the Secretary-General's proposal that "in the interest of the good administration of the Organization" is to be interpreted principally as a change or termination of a mandate;

23. *Reaffirms* that while continuing appointments are not implemented, successful candidates from National Competitive Recruitment Examinations and staff from language services after two years of probationary service will continue to be granted open-ended appointments according to the current practice;

24. *Decides* that the period of service of Junior Professional Officers will not be taken into account as part of the requisite period of service for a continuing appointment;

25. *Notes* the International Civil Service Commission will be reviewing all separation payments including the possibility of an end of service bonus;

26. *Decides* to designate existing established missions as family missions and existing special missions as non-family missions, effective 1 July 2009;

27. *Further decides* that all staff appointed or assigned to non-family mission should be installed in accordance with conditions of the United Nations common system, without the special operations approach;

28. *Requests* the International Civil Service Commission to keep the issue of United Nations common system conditions of service in the field under review;

29. *Decides* to keep the issue of United Nations common system conditions of service in the field under review;

30. *Approves* the introduction of a rest and recuperation scheme to include travel time, appropriate to the location, but no payment of travel to the staff member, for internationally recruited staff members in United Nations field operations to replace the occasional rest break, effective 1 January 2009;

### **III Recruitment and staffing**

1. *Reiterates* that the Secretary-General has to ensure that the highest standards of efficiency, competence and integrity serve as the paramount consideration in the employment of staff, with due regard to the principle of equitable geographical distribution, in accordance with Article 101, paragraph 3, of the Charter of the United Nations;

2. *Reaffirms* that measures on meeting organizational mandates, accountability targets and indicators of achievement including with respect to geographical distribution of staff and gender balance, contained in human resources action plans and recruitment procedures, including selection decisions, shall fully correspond to the provisions contained in Article 101, paragraph 3 of the Charter as well as in relevant General Assembly mandates;

3. *Notes* that the upcoming demographic transition of United Nations staff will present organizational challenges in terms of staff continuity and possible loss of institutional knowledge as well as opportunities to rejuvenate the Organization;

4. *Emphasizes* the need for strategic workforce planning to proactively support the human resource needs of the United Nations, and in this regard, urges the Secretary-General to pursue efforts in this area as a matter of priority;

5. *Urges* the Secretary-General to ensure that outreach activities cover positions both at Headquarters and in the field;

6. *Recognizes* the importance of speeding up the recruitment and staffing process, in accordance with Article 101, paragraph 3, of the Charter, which will ensure that staff are diverse, multi-skilled and versatile;

7. *Acknowledges* the need to simplify the current reference check for speeding up the recruitment and requests the Secretary-General to review the procedure and take necessary actions as soon as possible;

8. *Decides* that in order to ensure the transparency of the recruitment process all specific vacancy announcements shall continue to be advertised;

9. *Also requests* the Secretary-General to continue to ensure equal treatment of candidates with equivalent educational background during the recruitment process, taking fully into account that Member States

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have different educational systems and that no education system shall be considered the standard to be applied to the Organization;

10. *Invites* the Secretary-General, when appointing officials at D1 and D2 levels in Departments of the Secretariat that provide backstopping and or policy guidance to field missions, to fully consider the relevant field experience of the candidates, as one of the highly desirable appointment criteria;

11. *Underlines* that the upgraded electronic staff selection system of the United Nations must be clear, simplified, user-friendly and accessible to potential candidates and that regular monitoring must be in place to ensure transparency and non-discrimination and requests the Secretary-General to report thereon at its sixty-fifth session;

12. *Recognizes* that pre-screened rosters can considerably expedite the recruitment process in the United Nations;

13. *Notes* that the existing rosters for Headquarters and established duty stations under the current staff selection system have design flaws and have not been utilized widely to fill vacancies;

14. *Acknowledges* the necessity of ensuring transparency and accountability with respect to recruitment of general temporary assistance and consultants;

15. *Reaffirms* section 2, paragraph 6, of its resolution 61/244, in which it decided to retain the criteria of geographical status in the staff selection system as one of the key elements to ensure geographical balance at each level for posts subject to geographical distribution;

16. *Requests* the Secretary-General to ensure that all anticipated and immediate vacancies are properly advertised based on the criteria and filled quickly, and report on the success of this endeavor at its sixty-fifth session;

17. *Emphasizes* the importance of the participation of staff representatives in the work of the central review bodies and requests the Secretary-General and invites staff representatives to engage in a consultative process with a view to resuming the participation of staff representatives in the work of the central review bodies;

18. *Requests* the Secretary-General to include analysis of the implementation of the human resources action plans in the context of the report on the Composition of the Secretariat;

19. *Recognizes* the value added that a redesign panel could bring to the reform of the recruitment and staffing processes;

20. *Decides* to revert to the issue of establishing a redesign panel for this purpose at its sixty-fifth session;

#### IV

#### National competitive examinations

1. *Reaffirms* that national competitive examinations are the source of recruitment for P-2 posts subject to geographical distribution in order to reduce non-representation and underrepresentation of Member States in the Secretariat,

2. *Requests* the Secretary-General to submit, for consideration at its sixty-fifth session, a feasibility study, building on audit reports, to determine whether the broadening of the scope of the national competitive examination would serve to further strengthen the Organization's capacity for programme delivery as advised by the Advisory Committee on Administrative and Budgetary Questions;<sup>5</sup>

3. *Notes with concern* that a large number of candidates who have passed national competitive examinations remain on the roster for years;

4. *Requests* the Secretary-General to ensure the expeditious placement of successful candidates from national competitive examinations;

5. *Welcomes* the enhanced efforts of the Secretary-General to centrally manage the placement of successful candidates from national competitive examinations, and requests him to intensify these efforts and to report thereon at its sixty-fifth session;

6. *Requests* the Secretary-General to report at its sixty-fifth session on the implementation of the Joint Inspection Unit recommendations aimed at reducing the length of the national competitive recruitment examination process and improving the national competitive recruitment examination roster management, as well as setting timeframes for its completion;

7. *Also requests* the Secretary-General, in his capacity of Chairman of the Chief Executives Board, to further cooperate within the framework of the Human Resources Network, making better use of national competitive recruitment examinations and existing rosters, and improving inter-agency mobility;

8. *Recognizes* the importance of the Secretary-General providing career development opportunities and support including enhancing mobility for all staff including those recruited from national competitive examinations;

## V Accountability

1. *Recalls* resolution 61/244 and all other relevant resolutions on human resources management, including geographical distribution and gender representation on the posts and stresses the accountability of the Secretary-General for the implementation and the concrete results obtained for these important principles and mandates;

2. *Emphasizes* that robust and proactive monitoring is essential at all levels and requests the Secretary-General to ensure that the Office of Human Resources Management continues to strengthen its monitoring of delegated authority for human resources management, including compliance with geographic and gender targets and the prompt filling of vacancies;

3. *Notes* that the Senior Managers' Compacts are meant to improve the management of the Organization, inter alia, by increasing accountability and transparency at the senior level and in this regard, urges the Secretary-General to implement measures that adequately address the performance of Senior Managers, especially with regards to achieving goals and targets;

## VI Performance Appraisal System

1. *Emphasizes* that a credible, fair and fully functioning performance appraisal system is critical to effective human resource management policies;

2. *Expresses its concern* over the lack of credibility and effectiveness of the current performance management system and stresses the need for it to accurately reflect the full range of performance, in order to be able to reward staff for excellent performance and impose sanctions for underperformance and to strengthen the link between performance and career progression, in particular for those staff members in managerial positions;

3. *Notes* the intention of the Secretary-General to begin utilizing 360-degree performance appraisals and requests the Secretary-General to report at its sixty-fifth session how it can be further implemented;

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4. *Requests* the Secretary-General to review the current performance appraisal system in consultation with staff through the appropriate channels, and report thereon at its sixty-fifth session;

## **VII Mobility**

1. *Reaffirms* section VIII of its resolution 59/266;

2. *Stresses* that the purpose of enhancing mobility is to improve the effectiveness of the Organization and to foster the skills and capacity of staff;

3. *Decides* to review the rules and regulations of the Organization relating to the exercise of the Secretary-General's authority to assign and deploy staff according to the operational needs of the Organization and requests him to present proposals in this regard at its sixty-fifth session.

4. *Regrets* that the Secretary-General's mobility policies failed to achieve their intended purposes;

5. *Notes* the intention of the Secretary General as set out in his report<sup>6</sup> to suspend the managed mobility programmes upon completion of the D-1 / D-2 exercise, in order for a review to be undertaken, including on the maximum period of occupancy of posts, and lessons learned, with a view to developing proposals on the mobility policy, taking into account recommendations from the Human Resources Management Task Force, in consultation with all relevant stakeholders, including staff associations, and requests him to report thereon at its sixty-fifth session in the context of his regular human resources report, with an analysis of cost and benefits bearing in mind paragraph 46 of the report of the Advisory Committee on Administrative and Budgetary Questions;<sup>5</sup>

6. *Also requests* the Secretary General to present proposals aimed at encouraging voluntary mobility of staff in the context of the review of the mobility policy without prejudice to the different needs of duty stations and the field;

7. *Emphasizes* that the scope of mobility policy should be well-defined;

## **VIII Career development and support**

1. *Requests* the Secretary-General in complying with paragraph 17 of the report of the Advisory Committee on Administrative and Budgetary Questions<sup>5</sup> to make all possible efforts within existing resources;

2. *Reaffirms* the importance of defining the target and strategy of training and career development;

3. *Requests* the Secretary-General to make full use of the grade structure and to submit a concrete proposal at the sixty-fifth session on how and where P-1 positions might be used more effectively;

4. *Requests* the Secretary-General to present proposals on a strategy to implement an efficient and effective training and professional development programme in the context of the biennium budget submission for 2010-2011;

5. *Requests* the Secretary-General to ensure that each vacancy announcement identifies accurately the skills, education, and experience needed for the position;

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<sup>6</sup> A/63/208

6. *Recognizes* the core role played by programme managers in career development and support and requests the Secretary-General to strengthen the evaluation of their managerial skills and their performance in fostering staff career development;

## IX Measures to improve equitable geographical representation/ Composition of the Secretariat

1. *Recalls* its resolution 42/220 which introduced the current system of desirable ranges;

2. *Requests* the Secretary-General to continue his ongoing efforts to attain equitable geographical distribution in the Secretariat and to ensure as wide a geographical distribution of staff as possible in all departments, offices and levels, including Director level and higher levels, of the Secretariat;

3. *Recalls* section 10, paragraph 12, of its resolution 61/244, and expresses its concern over the increase that has taken place in the number of unrepresented and underrepresented Member States since 2006;

4. *Regrets* the current insufficient accountability of heads of departments in achieving equitable geographical distribution in the Secretariat;

5. *Welcomes* the continuing efforts of the Secretary-General to improve the situation of unrepresented and underrepresented Member States and of those which might become underrepresented under the system of desirable ranges;

6. *Notes* the analysis of the level of under-representation in the report of the Secretary-General on the composition of the Secretariat;

7. *Reiterates* its request to the Secretary-General to take all necessary measures to ensure, at the senior and policymaking levels of the Secretariat, equitable representation of Member States, especially those with inadequate representation at those levels, and to continue to include relevant information thereon in all future reports on the composition of the Secretariat;

8. *Reiterates* its requests to the Secretary-General to present proposals to effectively increase the representation of developing countries in the Secretariat, and to report thereon at its sixty-fifth session;

9. *Welcomes* the Secretary-General's efforts to set specific targets throughout the Organization in order to increase recruitment from unrepresented and underrepresented Member States;

10. *Considers* that encouragement of recruitment from unrepresented and underrepresented Member States as well as gender balance targets shall not disallow other qualified candidates from competing;

11. *Reiterates* its request to the Secretary-General to ensure, through the Management Performance Board, the monitoring of the implementation of human resources action plans, including the principle of equitable geographical distribution in the Secretariat at all levels as set out in relevant General Assembly resolutions, and the verification of the effective application of measures of transparency and accountability, including in the selection, recruitment and placement processes;

12. *Reiterates* its request as contained in paragraph 8, section 10, of its resolution 61/244;

13. *Recalls* paragraph 22 of its resolution 62/250 and requests the Secretary-General to ensure the proper representation of troop contributing countries in the Department of Peacekeeping Operations and the Department of Field Support, taking into account their contribution to United Nations peacekeeping;

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14. *Re-emphasizes* that the system of geographic ranges was designed to apply to countries rather than to regions or groups;

15. *Recalls its request* to the Secretary-General to reduce, to the extent possible, the number of unrepresented and underrepresented Member States in the Secretariat by 30 per cent by 2010, compared to the level in 2006, and requests the Secretary-General to report to it thereon, as appropriate, in the context of his report on human resources management;

16. *Reaffirms* that the system of desirable ranges is the mechanism for recruitment of staff in posts subject to geographical distribution, in accordance with Article 101, paragraph 3, of the Charter of the United Nations;

17. *Recognizes* that considerable change has taken place in the composition and the number of staff of the global United Nations Secretariat in the past two decades, recalls the Secretary-General's reports A/58/767 and A/59/724, and *requests* the Secretary-General to submit to the General-Assembly, at its sixty-fifth session, proposals for a comprehensive review of the system of desirable ranges, with a view to establishing a more effective tool to ensure equitable geographical distribution in relation to the total number of staff of the global United Nations Secretariat;

18. *Requests* the Secretary-General to gradually incorporate within his report on the Composition of the Secretariat the overall number of staff, regardless of sources of funding, on contracts of one year or more;

19. *Reiterates* its request as contained in paragraph 15, section X of its resolution 61/244 and recalls paragraph 2, section 2 of its resolution 42/220A;

## X

### Gender representation

1. *Reaffirms* the goal of 50/50 gender distribution in all categories of posts within the United Nations system, especially at senior and policymaking levels, with full respect for the principle of equitable geographical distribution, in conformity with Article 101 of the Charter, and regrets that progress towards attaining this goal has been slow;

2. *Expresses* concern at the continuing low proportion of women in the Secretariat, in particular the low proportion among them of women from developing countries, especially at the senior levels, and stresses that the continuing lack of representation or underrepresentation of women from certain countries, in particular from developing countries, should be taken into account and that those women should be accorded equal opportunities in the recruitment process, in full conformity with relevant resolutions;

3. *Notes* with concern that, in posts subject to the system of desirable ranges, only 33 women from developing countries were recruited between 1 July 2007 and 30 June 2008 among the 96 women appointed during that period;

4. *Requests* the Secretary-General to increase his efforts to attain and monitor the goal of gender parity in the Secretariat, in particular at senior levels, and in this context to ensure that women, especially those from developing countries and countries with economies in transition, are appropriately represented within the Secretariat, and to report thereon at its sixty-fifth session;

5. *Notes* the renewed effort the Secretary-General has made towards attaining this goal, particularly the decision to design and implement a forward looking strategy under the leadership of the Deputy Secretary-General, and encourages him to further strengthen these efforts;

6. *Also requests* the Secretary-General, in the context of attaining this goal, to develop and implement recruitment targets, time frames for meeting those targets and accountability measures;

7. *Encourages* Member States to support the efforts of the Secretary-General by identifying more women candidates and encouraging them to apply for appointment to positions in the Secretariat and by creating awareness among their nationals, in particular women, of vacancies in the Secretariat;

## XI

### **Consultants, individual contractors, gratis personnel and employment of retired staff**

1. *Requests* the Secretary-General to adhere to existing guidelines on the selection and recruitment of consultants and individual contractors;

2. *Expresses concern* over the increase in the use of consultants, especially in the core activities of the Organization, stresses that the use of consultants should be governed by the relevant General Assembly resolutions, in particular 53/221, section VIII, and drawn from the widest possible geographic basis and requests the Secretary-General to make the greatest possible use of in-house capacity and to report on the measures taken to that effect at its sixty-fifth session;

3. *Reiterates its concern* about the continuous trend of hiring staff retirees for extended periods of time has increased in the last biennium;

4. *Reiterates* that employment of retirees in decision-making positions should occur only in exceptional circumstances;

5. *Requests* the Secretary-General to include, in future reports on the employment of retirees, analysis on reasons for patterns and trends that emerge from data presented;

## XII

### **Report of the Ethics Office**

1. *Notes with appreciation* the contributions of the Ethics Office to promoting integrity within the Organization;

2. *Welcomes* the establishment of the United Nations Ethics Committee;

3. *Requests* the Secretary-General to clarify the roles of the Ethics Office, the Office of the Ombudsman, the Office of Internal Oversight and other related offices, and to report its findings, as well as the measures taken to avoid overlapping of mandates, to the General Assembly at its sixty-fifth session;

4. *Also requests* the Secretary-General to discuss with the executive heads of the specialized agencies, funds and programmes, within the framework of the Chief Executives Board, areas of possible cooperation and cost-savings on ethics-related matters;

5. *Requests* the Secretary-general to include in his report on the activities of the Ethics Office, information on the activities of the Ethics Committee, including a review of any complex ethics issues dealt with by the Committee if deemed relevant;

## XIII

### **Other matters**

1. *Notes with concern* that many disciplinary cases have not been completed in a reasonable time and requests the Secretary-General to include in his annual report information on measures taken to increase the number of cases closed;

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2. *Invites* the Sixth Committee to consider the legal aspects of the report of the Secretary General "Implementation of the Regulations Governing the Status, Basic Rights and Duties of Officials other than Secretariat Officials and Experts on Mission"<sup>7</sup> without prejudice to the role of the Fifth Committee as the main committee of the General Assembly for the administrative and budgetary matters.

3. *Requests* the Secretary-General to report on the implementation of the human resources management information technology system at its sixty-fifth session;

4. *Requests* the Secretary-General to strengthen programmes to promote health in hardship posts, including through psychological support and disease awareness, with a view to promoting productivity and a better work environment;

5. *Takes note* of the Secretary-General's report 61/823<sup>8</sup>;

6. *Takes note* further of the amendments to the Staff Rules as contained in the annex to the above-mentioned report.

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<sup>7</sup> A/61/1029

<sup>8</sup> A/61/823